

ROOTS & GROWTH



University Network
for Collaborative Governance
Annual Conference
June 20-22, 2024 | Portland, OR



HOSTED BY
THE NATIONAL POLICY CONSENSUS CENTER
PORTLAND STATE UNIVERSITY

**NPCC Programs: Oregon Consensus, Oregon's Kitchen Table, Oregon Solutions,
Research, and Academic Services**

SCHEDULE / LOCATIONS SUBJECT TO CHANGE

ROOTS & GROWTH

University Network for Collaborative Governance
Annual Conference
June 20 - 22, 2024 | Portland, OR



JUNE 20: OPENING ACTIVITIES AND WELCOME DINNER

Time: 3:00 PM - 8:00 PM

- Field Trip to Leach Botanical Garden
 - Opening Activity
 - Garden Tour
 - Dinner with Welcome from Portland State University
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JUNE 21: KEYNOTE, PLENARIES, CONCURRENT SESSIONS, LIGHTNING TALKS

Time: 9:00 AM - 5:00 PM

- “Roots and Growth”: UNCG Founding Member Chris Carlson and Hillsboro City Councilor Beach Pace
 - Plenary Session: “Challenges to Practitioner Partiality: Should Neutrality/Impartiality be the Goal?”
 - Lightning Talks: Pracademics in The Field
 - Annual UNCG Business Meeting: Proposed Charter Amendments
 - Lunch
 - Concurrent Sessions
 - Lightning Talks: Research Questions from The Field
 - Recap and Preview
 - Adjourn
-

JUNE 22: DISCUSSIONS AND CONCURRENT SESSIONS

Time: 8:30 AM - 1:30 PM

- Activity: An Experimental Collective Action Teaching Exercise
- Roundtable Discussion - The Future of Collaborative Governance: Barriers and Pathways Forward
- Concurrent Sessions
- Community Conversation: What Is It That You Should Do?
- Lunch & Closing: Looking ahead to 2025

ROOTS & GROWTH



Thursday, June 20, 2024

OPENING ACTIVITIES AND WELCOME DINNER

Time: 3:00 PM - 8:00 PM

Depart from the Urban Plaza, Portland State University

3:00 PM, 506 SW Mill St, Portland, OR 97201

Gather in the Urban Plaza in front of the Urban Center to take shuttles (vans and cars) to Leach Botanical Gardens. Along the way, pass sites of several NPCC project (Jade District, Lents Neighborhood, Zenger Farms, and the Springwater Corridor).

Opening Activity - Practitioners vs Academics: Twenty Questions About Collaborative Governance

4:00 PM - 5:00 PM, 6704 SE 122nd Ave, Portland, OR 97236

A live quiz show hosted by John Donovan (NPCC/Oregon Solutions) and Thien-Kim Bui (NPCC Research/PSU Dept of Geography). This event will challenge one team of 3 collaborative governance practitioners to face off against another team of 3 collaborative governance researchers, testing each team's knowledge of collaborative governance: its roots, its practice, its theories, and its entanglements. These teams will be recruited from UNCG attendees - and all are encouraged to cheer on and test their knowledge alongside their team in this TV quiz show inspired contest.

Afterwards, John and Thien-Kim will facilitate a brief post-quiz analysis, followed by an inclusive conversation with all attendees about the future of collaborative governance. Of course, there will be winners and winners - all of us.

Garden Tour

5:00 PM - 6:00 PM

Dinner and Welcome from Portland State University - Sheila Martin, Vice President for Public Affairs and Chief of Staff

6:00 PM - 7:30 PM

Return to Downtown Portland

7:30 PM

ROOTS & GROWTH

Friday, June 21, 2024

9:00 AM - 5:00 PM

506 SW Mill St, 7th Floor Toulan Library, Portland, OR 97201



“Roots and Growth”: UNCG Founding Member Chris Carlson and Hillsboro City Councilor Beach Pace

9:00 AM - Toulan Library, Room 770

Join us for a conversation with Chris Carlson, Founding Director of the Policy Consensus Initiative and a founding member of UNCG, and Hillsboro City Councilor Beach Pace, an alumnus of NPCC’s Civic Leadership Institute.

Plenary Session - “Challenges to Practitioner Partiality: Should Neutrality/Impartiality be the Goal?”

10:00 AM - Toulan Library, Room 770

Jed Chalupa, Michael Kern, Wendy Willis, Kristen Wright

Collaborative Governance has deep roots associated with the idea of neutrality; even as scholars embrace ideas of impartiality, a shared ideological foundation leads to the continued centering of neutrality as an ideal goal. During this panel discussion we will challenge neutrality’s centrality in the field from different angles—including, facilitator identity, the ambiguousness of neutrality, representation, and community loss— and identify the implications on teaching and training for the growth of the field and (future) practitioners. As collaborative governance has continued to grow it has become an increasingly inclusive field, especially in terms of increasing access to individuals who have historically been excluded from decision-making spaces. However, this increase in diversity creates new challenges requiring us to re-evaluate normative approaches often based on practices that risk assimilation, rather than recognizing, diversity. Neutrality/impartiality as a goal in relation to practitioners— specifically, the third-party facilitator/intervener— is part of such cultural practices. Recognizing how to do this work without centering neutrality requires an epistemological shift which no longer positions neutrality as an ideal; a shift that requires new approaches to teaching and training how to approach collaborative governance.

BREAK: 11:00AM - 11:15AM

ROOTS & GROWTH



Friday, June 21, 2024

9:00 AM - 5:00 PM

506 SW Mill St, 7th Floor Toulan Library, Room 770, Portland, OR 97201

Lightning Talks: Pracademics at Work in the Field

11:15 AM - 12:30 PM - Toulan Library, Room 770

- Desiree Jackson - Leading Texas: Water Stewardship in the Lone Star State | The Meadows Center for Water and the Environment
 - Melanie Armstrong - Pracademics in the Rockies: The Ruckelshaus Institute at 30
 - Meaghan Foster- Collaborative Efforts within the McClure Center
 - Michael Kern - The Collaborative Leadership Project
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Lunch &

Annual Business Meeting

Proposed Charter Amendments re: Secretariat

12:30 PM - 2:00 PM - Toulan Library, Room 770

All UNCG members are welcome to hear updates from the UNCG Steering Committee, including the proposed charter amendments related to the UNCG Secretariat and voting process on charter amendments. Voting members (centers, institutes, and program members) will vote on the proposed changes.

This meeting will occur during the lunch time. Lunch is will be served buffet-style in the Toulan Library and attendees are welcome to eat in the Library. The business meeting will last approximately 30 minutes.



ROOTS & GROWTH

Friday, June 21, 2024

9:00 AM - 5:00 PM

506 SW Mill St, Portland, OR 97201



CONCURRENT SESSIONS

2:00 PM - 3:00 PM

Concurrent Session: When Civility Dissolves: Peace, Love, and Stayin' Cool

Toulan Library, Room 770

Tanya Denckla Cobb

Public policy mediators are no strangers to raw emotions, but when all civility dissolves and attacks become personal and a center is threatened, what then? This lightning talk will be a "spirit walk" for thinking about how to be responsive, not reactive, when we are personally challenged by or through or in our work. Compassion, humor, self-awareness are all great tools, but are they enough?

The Future is Bright: Stories from the Hatfield Futures Project

Meyer Boardroom, Room 710

Sarah Giles , Elizabeth Braatz , Jacklin Kaur, Grace Petersen

Where is the space for today's teenagers to be active participants to impact the decisions that will influence their lives now and in the future? How can youth have a say and be participants in collaborative processes and decision? Oregon's Kitchen Table hosts Hatfield Futures, a policy competition for Oregon high school students that asks youth to use the year 2050 as inspiration for creating forward thinking policy proposals that will address issues facing Oregon communities. Hatfield Futures participants will offer ideas about creating spaces for youth in public decisionmaking. We'll ask session attendees to think about what else we could all be doing to support and amplify the voices of youth who want to be part of the collaborative processes today that will shape our collective futures.

An Experimental Collective Action Teaching Exercise

Steve Greenwood

Urban Center, Room 611

In the teaching of collaborative governance, we've found that hands-on learning can often be best. This session will be an experiment of sorts: we'll be trying out an idea for a new game/exercise to demonstrate the value of collective action. Participants should know that they'll be active participants in the exercise and will then provide feedback and suggestions for the use of the game. Join us for more collaborative governance fun and games!

BREAK: 3:00PM - 3:15PM

ROOTS & GROWTH



Friday, June 21, 2024

9:00 AM - 5:00 PM

506 SW Mill St, 7th Floor Toulan Library, Room 770, Portland, OR 97201

Lightning Talks: Research Questions from The Field

3:15 PM - 4:30 PM - Toulan Library, Room 770

- Sergio Guillen Grillo - *Bridging Engineering and Social Science for Enhancing Migrant Services Governance: The CREDES Referral Centers (CREDES) in Costa Rica's Northern Border - 2018-2020*
- Prabhas Pokharel - *Bridging the gaps: Defining community connectors*
- Bryce Sprauer - *Offshore Wind Energy and Hydrosocial Imaginaries: Marginal Ocean-space in Oregon's Collaborative Governance Process*
- Tye Ferrell - *The Role of Collaborative Governance in Backsliding Democratic States*

Recap, Preview, and Adjourn

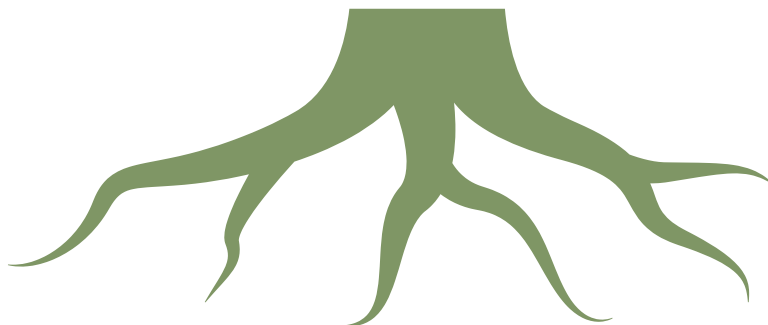
4:30PM - 5:00PM - Toulan Library, Room 770

Rebecca McLain

Dinner on Your Own

Check out one of downtown Portland's Food Halls with other participants for informal networking and continued conversations!

- Portland Food Hall (<http://www.portlandfoodhall.org>) - 827 SW 2nd Ave, Portland, OR 97204
- Pine Street Market (<https://www.pinestreetpdx.com>) - 126 SW 2nd Ave, Portland, OR 97204



ROOTS & GROWTH

Saturday, June 22, 2024

8:30AM - 1:30PM

Porter Hotel, 1355 SW 2nd Ave, Portland, OR 97201



Welcome

8:30 AM - 8:45 AM

Community Conversation: What is It That You Should Do?

Wendy Willis and Frank Dukes

8:45 AM - 9:45 AM

As in previous generations, when we meet in June, American colleges and universities and students will have once again been at the forefront of activism and social movements. At first blush, the conference tables of collaborative governance seem far from tent encampments and night-after-night street protests. And yet, collaborative governance was forged in the hot conflicts of salmon recovery and water law and public lands disputes. And if the past few years are any indicator, the issues we'll face in the future will be just as urgent and the tactics will be just as hot.

Many of our own university-based programs, centers, faculty, staff, and students have been involved in discussions about how we - individually and collectively - might best support our campus communities in times of crisis and connection, whether that crisis is happening on our own campuses or farther away.

This session will be a community discussion of the relationship between collaborative governance and social and protest movements. We'll tackle questions like: How are collaborative governance and protest movements similar? How are they different? What lessons might collaborative governance offer folks in the trenches of a social movement? How can we serve our own campuses when they're roiling with conflict but stuck at an impasse? We'll also look at some of the best practices, challenges, and successes have emerged as we've worked alongside students during times of upheaval. Participants will leave with their own copies of the Institute for Engagement & Negotiation's "Guide for Leading Student Conversations: In Times of Crisis and Connection."

BREAK: 9:45AM - 10:00AM

ROOTS & GROWTH

Saturday, June 22, 2024

8:30AM - 1:30PM

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CONCURRENT SESSIONS

10:00 AM - 11:15 AM

Exploring the Intersection of Collaborative Governance and Restorative Justice

Manuel Padilla and Matthew Hartman

This interactive session will engage participants collectively to dive deeper to explore and assess the potential intersections of collaborative governance and restorative justice. The webinar focused mainly on familiarizing participants with the principles and practices of restorative justice and broke people into small groups to briefly discuss 4 questions. This session will focus more on these 4 questions and solicit specific insights, answers, and examples from past or current work from participants. This session's aim is to advance collaborative governance's understanding of the potential or actual role restorative justice may play in collaborative theory and practice.

Leadership Development & Collaborative Governance: Comparing Approaches & Lessons Learned

John Stephens, Rick Morse, Nujhat Ahmed, and Tanya Denckla Cobb

- Many UNCG members teach aspects of leadership. How does that teaching incorporate collaborative governance concepts, models and pedagogy? Different leadership teaching models will be presented with comparisons across:
- Why? How does leadership education fit with the missions and scope of UNCG members' organizations?
- Who? What audience(s) are recruited?
- How? Summarizing the mix of students' preparation and engagement/teaching strategies
- So what? In what ways do programs assess students' learning and the ultimate impact of stronger leadership/ collaborative governance in their communicates.

ROOTS & GROWTH



Saturday, June 22, 2024

8:30AM - 1:30PM

Porter Hotel, 1355 SW 2nd Ave, Portland, OR 97201

Roundtable Discussion - The Future of Collaborative Governance: Barriers and Pathways Forward

11:15 AM - 12:30 PM

Danya Rumore and Jessica Reimer

Promoters of collaborative governance have long suggested that collaborative problem-solving efforts will produce outcomes that are more fair, efficient, stable, and wise than more traditional modes of public decision-making. While many of us continue to believe this to be true based on experience, collaborative governance has yet to become a common mode of decision-making and governing. Additionally, many collaborative governance efforts have failed to live up to their promise. This raises the question: if effective collaboration can generate better public policy outcomes than other forms of decision-making, why has it not been more widely successful and why has it not become the default way we do things?

We will frame up the conversation by briefly sharing key findings and insights from our ongoing research on how people perceive and interact with conflict and collaboration, which suggest that widespread misunderstanding and lack of skillfulness around conflict and collaboration are a key barrier to the uptake and spread of collaborative governance. We will then use the remaining time to facilitate peer-to-peer dialogue around these findings and other potential barriers to the uptake of collaborative governance, what to do about them, and what this all means for the future of UNCG and collaborative governance.

Lunch & Closing: Looking ahead to UNCG 2025

12:30 PM - 1:30 PM

ADJOURN

